CITY COUNCIL

Pedro "Pete" M. Sanchez, Mayor Jane Day, Mayor Pro-Tem Sam Derting Michael J. Hudson Michael A. Segala



CITY COUNCIL MEETING

First and Third Tuesday Every Month

701 Civic Center Blvd. Suisun City, California 94585

Incorporated October 9, 1868

July 5, 2007

David E. Power Presiding Judge of the Superior Court Solano Superior Court 600 Union Avenue Fairfield, CA 94533

Re:

2005-2006 Grand Jury Report Entitled:

Suisun City Police Department Holding Facilities

Report Date: May 15, 2007

Dear Honorable Judge Powers:

We are in receipt of letters from the Solano County Grand Jury regarding its inquiry into the condition and management of the Suisun City Police Department's holding facility. The letters indicate two findings were made. Curiously only one of the findings (Finding 2) is related to the holding facility. That finding relates to the lack of documentation of a fire inspection.

Finding 1 is that "Overtime appears high." The narrative indicates that the Grand Jury was informed that "the Department overtime rate is approximately 15 to 20 percent." The report does not indicate from whom this information was received, how this relates to the inspection of the City's holding facility, whether the City's rate is significantly higher than other jurisdictions, what the "necessary steps" are that the City should take to reduce Overtime, or even what the "overtime rate" statistic actually means. This claim has little or nothing to do with "the condition and management of the public prisons within the county." Further, the Grand Jury chose to make a finding and offer a recommendation without actually conducting an investigation of this claim. No attempt was made to interview the City Manager, Police Chief, Finance Director, or any other City employee knowledgeable about the use of Overtime in the Police Department. In addition, no records were requested that could have established whether Overtime usage is in fact "high."

While this behavior on the Grand Jury's part is very troubling to the City, we are hereby attempting to comply with the Grand Jury's request to provide responses to the findings and recommendations made concerning the City of Suisun City Police Department's holding facility.

Finding 1 – Overtime appears high.

Recommendation 1 -Take necessary steps to reduce Overtime.

City/Department Action – In attempting to respond to this finding and recommendation, the City must assume that the 15 to 20 percent figure relates to Overtime expressed as a percent of regularly scheduled time. Based on that assumption, the following are the actual Overtime amounts for the past four fiscal years:

FY 04 = 9.4% FY 05 = 9.3% FY 06 = 12.6% FY 07 = 12.8% (est.)

It should be noted that at no time has Overtime actually fallen within the 15 to 20 percent range identified by the Grand Jury as being a concern. The first two years, the Police Department contracted with the County Sheriff's Office to provide policing for six hours per day. This artificially lowered Overtime usage, particularly for Minimum Staffing requirements explained below. Late in FY 2005-06, the City returned to policing 24 hours per day.

The recommendation is that the department should take necessary steps to reduce Overtime. In order to reduce Overtime, it is important to understand why Overtime occurs. There are several reasons why the payment of Overtime occurs. These include the following:

- Shift Extension This form of Overtime primarily occurs when an officer is involved in a response to a call for service that cannot easily be handed off to a member of the oncoming watch. Officers must receive permission from their Watch Commander to work such Overtime.
- Special Assignment This form of Overtime occurs when officers are assigned to Gang/Crime Suppression Details, Traffic Enforcement Details, or on other special assignments usually paid by grant funding, for which individual officers voluntarily signup. Since this is primarily scheduled Overtime, supervisors work with officers to incorporate these hours into the work program.
- Minimum Staffing This form of Overtime occurs when officers normally assigned to a shift are not available due to illness, workers compensation, testifying in court, vacation leave, vacant positions, etc. In some circumstances this form of Overtime may be the result of requiring individuals to work involuntarily (known as "forced" Overtime). Supervisors are involved in the process of determining who works this form of Overtime.

When analyzing where the department may be able to exercise control over Overtime usage, the following should be noted:

- Shift Extension Overtime is a judgment call on the Watch Commander's part. Whenever an incomplete assignment can be handed off without jeopardizing a case, Watch Commander's are encouraged to do so.
- Special Assignment Overtime is the easiest to reduce, because it is usually scheduled Overtime. In most cases however that is contrary to the intent of Special Assignment Overtime. These are primarily grant-funded activities, which are usually performed on a voluntary basis, that will be discontinued when the grant funding expires.

Minimum Staffing Overtime is the hardest to control, because it is usually the result of
activities that are not under the department's control. The City has recently added staff
to institute a proactive risk management program, designed in part to avoid injury and
illness. The City has also instituted open recruitments for certain job classes such as
Police Officers to ensure that vacancies are kept to a minimum.

The Grand Jury's Finding 1 and Recommendation 1 do not address the reason for the Grand Jury's concern. In theory these could be:

- Ensuring that the staff is not overworked.
- Reducing General Fund costs.

The department complies with the Fair Labor Standards Act and the Memorandum of Understanding with the Police Officers Association to ensure that officers receive the appropriate payment for Overtime and that employees receive the appropriate time off between shifts.

Overtime actually costs less than Straight Time, so adding staff would not be the answer to reducing costs generally, unless there is a problem with staff members are being overworked. This is because Straight Time includes costs for retirement and health benefits that Overtime costs do not include. Most of the Special Assignment Overtime is grant funded, so it has a minimal fiscal impact on the General Fund. Handing off incomplete assignments could actually take longer due to the person taking over having to "get up to speed". This would detract from the oncoming shift's ability to address its work program.

Finding #2 – The fire inspections at the Suisun City Police Department had not been conducted in 2006 as of the time of our visit.

Recommendation #2 - Ensure that the fire inspections are conducted in a timely manner.

City/Department Response – The Suisun City Fire Department completed the fire inspection on March 27, 2007. There were no reportable deficiencies at that time. (Attached please find a copy of that inspection.)

The inspection results were filed with the Office of the State Fire Marshal and the Board of Corrections as required by law. Additionally, a copy was retained by the Official in Charge of the facility.

Sincerely,

Mayor Pete Sanchez City of Suisun City Suzame Bragdon City Manager

City of Suisun City

Edmond W. Dadisho

Chief of Police

Suisun City Police Department

FIRE/LIFE SAFETY INSPECTION REPORT ADULT/JUVENILE DETENTION FACILITIES

SUISUN CITY FD

Facility:		123456>	FACILITY TYPE: (check one)
SUISUN 701 CIVI	-0009-000 CITY PD C CENTER DRIVE CITY, CA 94585		[] Adult max/med security [] Adult minimum security [] Juvenile max/med security [] Juvenile minimum security [] Holding Cell(s) only
An Inspection Code, and app	of this facility was conducted per the plicable requirements of Titles 19 an	e mandate of Section 13146.1, Califord 24, California Code of Regulations.	nia Health and Safety (Check appropriate box)
N	No deficiencies affecting fire/life s	afety were noted. Fire clearance is gr	rented.
[]	Minor deficiencies affecting fire/life safety were noted and are pending correction. Fire clearance granted		
. (1)	Fire clearance is withheld pending correction of deficiencies. (List of deficiencies is attached).		
(1	Prisoners are no longer detained a	at this fecility,	
The authority of below. Where	conducting the inspection shall subre fire/life safety deficiencies are note	nit copies of this report to the appr d, a list of the deliciencies must accor	opriate bodies listed npany this report.
Bu P.0	fice of the State Fire Mershel ilding Safety Program O. Box 944246 cramento, CA 94244-2460	•	
Fa 60	ard of Corrections cilities Standards & Operations Divis D Bercut Drive cramento, CA 95814	sion .	
• Off	ficial in Charge of the Facility		
• Loc	cal Governing Body (i.e., Board of Si	upervisors, City Council, etc.)	• • •
		11	
Date of Inspecti	ion: $3/27/c7$	Inspected by:	Gy/A
Fire Authority:	Suisin Cog fine	Dept	-/V
	•		GO-18N 03/2007